

ACCELERATING THE SCALE UP OF A SUSTAINABLE SEAWEED INDUSTRY



SIG Seaweed
INDUSTRIAL BIOTECH NETWORK NORWAY

November 26 2021



Agenda

- Seaweed for Europe at a glance
- Perspectives on 2030 European market potential
- Licensing toolkit
- Investor memo
- Q&A

Seaweed for Europe successfully went live in June 2020

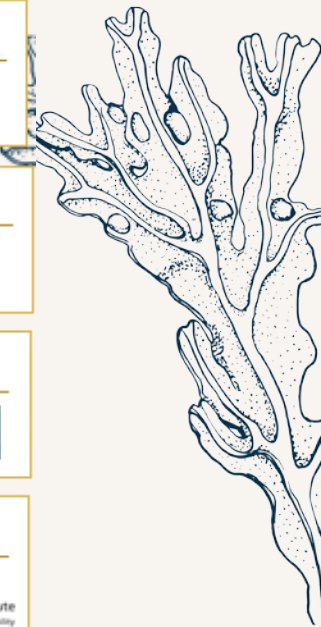
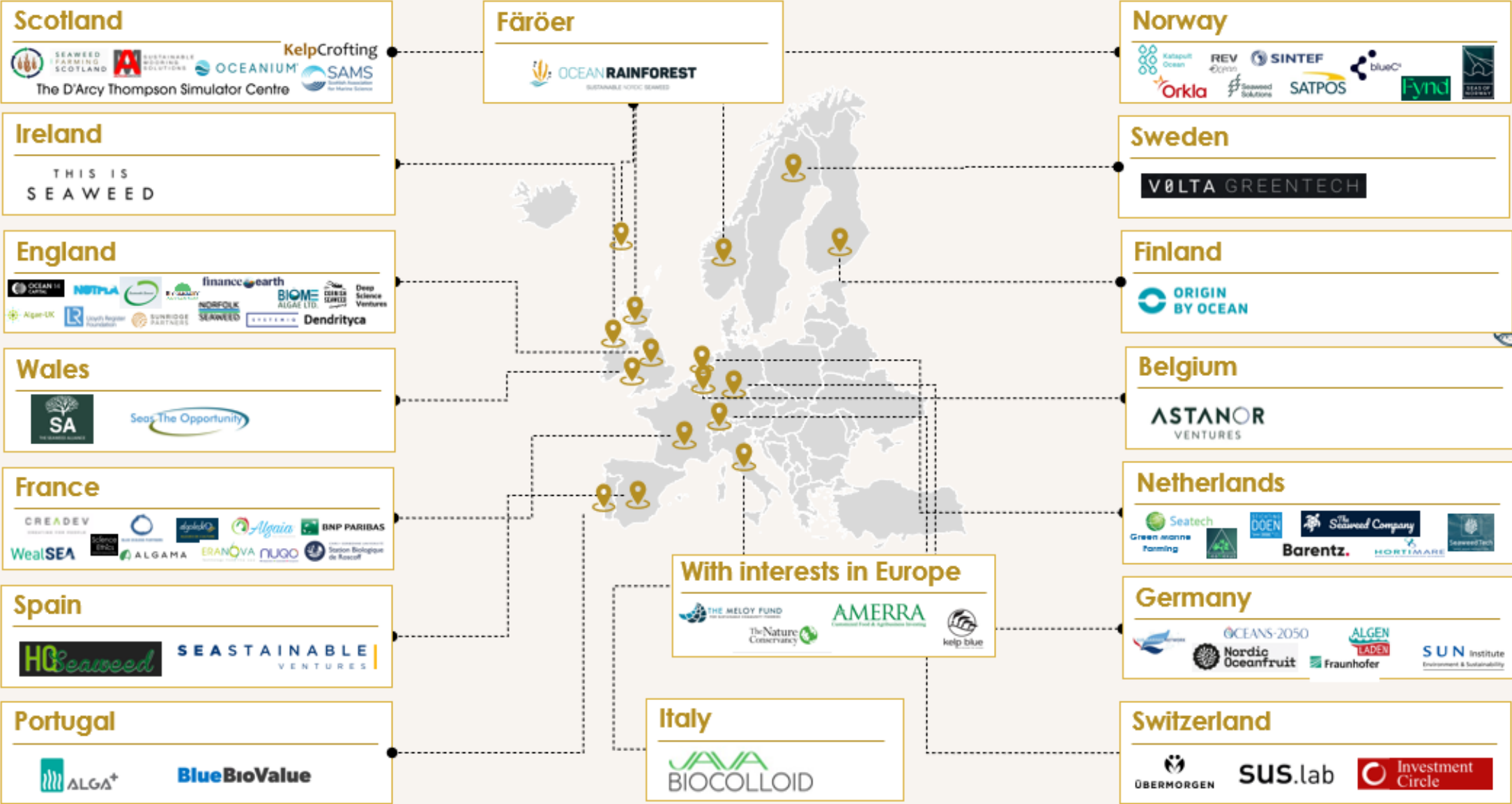


Visit our website!



A Coalition to advance and scale a sustainable and innovative seaweed industry in Europe

About 90 members spanning over 16 countries are joining forces through Seaweed for Europe



The coalition is co-chaired by three charismatic and experienced leaders



Maria Damanaki

Maria is the principal advisor to the Paradise International Foundation and a senior ocean advisor to SYSTEMIQ.

Previously Maria led the Global Oceans programme at The Nature Conservancy as Managing Director until mid-2020. She was European Commissioner for Maritime Affairs and Fisheries from 2010 to 2014 and a member of the Greek Parliament for 15 years.



Maren Bauer

Maren is the founding partner of Fynd Ocean Ventures, an ocean-focused investment fund.

Previously Maren created Katapult Ocean in 2018, an accelerator based in Oslo supporting sustainable ocean ventures. Within her work she built a pipeline of over 1300 impact ocean start-ups and deployed capital into 22 such start-ups from 14 countries.

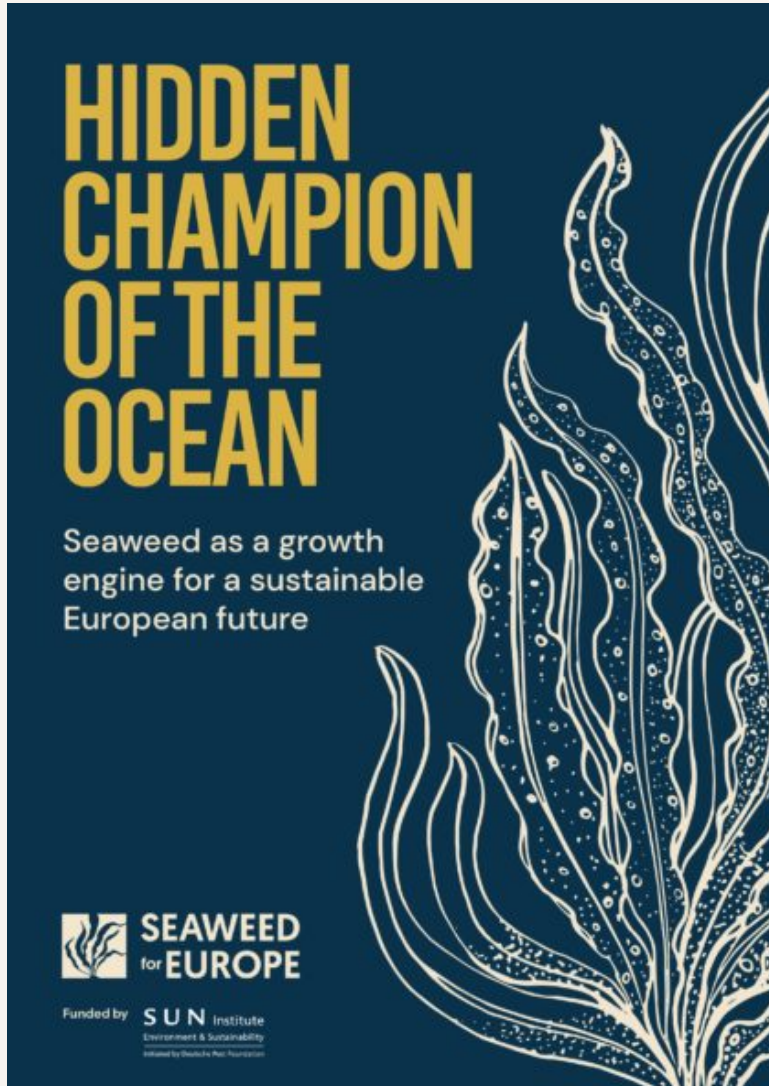


Vidar Helgesen

Vidar is currently the Executive Director of the Nobel Foundation (Nobel Prize).

Previous roles include being the Special Envoy for the Ocean of the Norwegian Ministry of Foreign Affairs and Norway's former State Secretary in the Ministry of Foreign Affairs, Minister of European Affairs and Minister of Climate and the Environment.

We published a first report a year ago



Hidden champion of the ocean - 2020

Seaweed as a growth engine for a sustainable European future

- Quantification of the market potential, expected employment and environmental benefits of a European seaweed industry by 2030
- Principles to guide a the scale up of a sustainable, resilient and fair industry
- Barriers and priority areas to unlock the potential

"The ocean holds tremendous opportunities for boosting jobs and the economy while at the same time helping and healing the planet. This report highlights the new, sustainable business opportunities that seaweed can represent, and I welcome this contribution to increasing our awareness of ocean health and wealth."



Erna Solberg, Prime Minister of Norway and Co-Chair of the High Level Panel for a Sustainable Ocean Economy

Hidden Champion at a glance



Seaweed (macroalgae) provides a range of product applications...



Animal feed



Food



Pharmaceuticals
& nutraceuticals



Additives



Bio-packaging



Cosmetics



Valorisation
of ecosystem
services



Biostimulants



Biofuels

...which could
scale the European
seaweed industry,...

€9.3bn

potential market
value by 2030

(of which **30%**
supplied by seaweed
grown in Europe)

...creating significant
environmental benefits...

Mitigation of

>5m t¹
of CO₂e
emissions p.a.

Absorption of

20,000 t **2,000 t**
of nitrogen of phosphorus
from the ocean p.a.

Provision of **ecosystem services** (food, habitat,
nursery ground for marine species)

No need for freshwater, fertiliser
or cleared land

...and strong
social impact.

Creation of

115,000 jobs
for different skill
and experience profiles

Revitalisation of
coastal communities

Improvement of diets
and general **health**

Hidden Champion at a glance



Europe is perfectly suited for such a scale up.

Ideal growing conditions
with nutrient-rich, cold waters

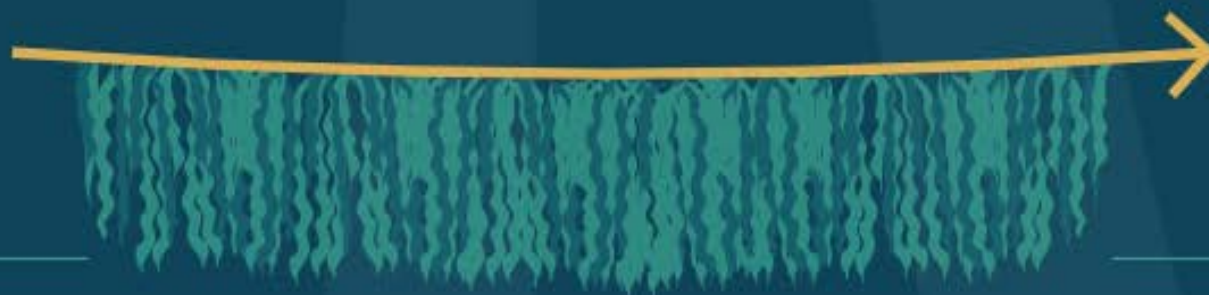
Burgeoning innovation
community
including start-ups and SME
players across the value chain

Existing and fast-
growing demand
for seaweed-based
products and ingredients

Strong alignment with
European Green Deal
objectives and priorities

To deliver this potential, the nascent European seaweed industry must accelerate and significantly grow its production capacity.

From
~300.000 t
of fresh weight seaweed
produced today



to
>8m t
of fresh weight seaweed
produced in 2030

Hidden Champion at a glance

By following five key guiding principles, the industry can become a pioneer for green and equitable growth and play an integral part in our “new normal”.



Embrace a system view



Make the system resilient



Share benefits fairly among stakeholders



Be guided and informed by science



Measure and monitor success using holistic metrics

Targeted action in six priority areas can put this industry on the right track to fully unlock this promising potential.

Create a strong and collaborative stakeholders' network

3

Attract (public and private) investors in the seaweed space

2

Optimise seaweed farms licensing process

1

Establish robust safety standards and comprehensive certification system

4

Raise awareness on the benefits and potential of seaweed

5

Leverage science to accelerate innovation

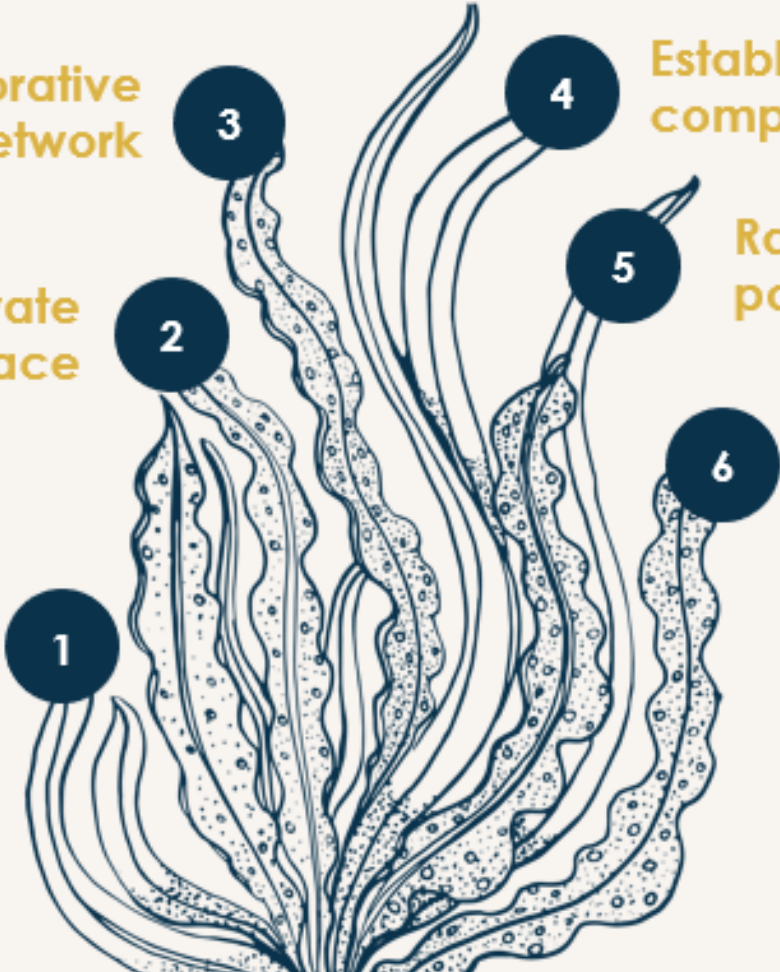
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Seaweed for Europe is actively working on supporting the industry

Create a strong and collaborative stakeholders network

Attract public and private investors to the seaweed space

Optimise seaweed farming licensing process

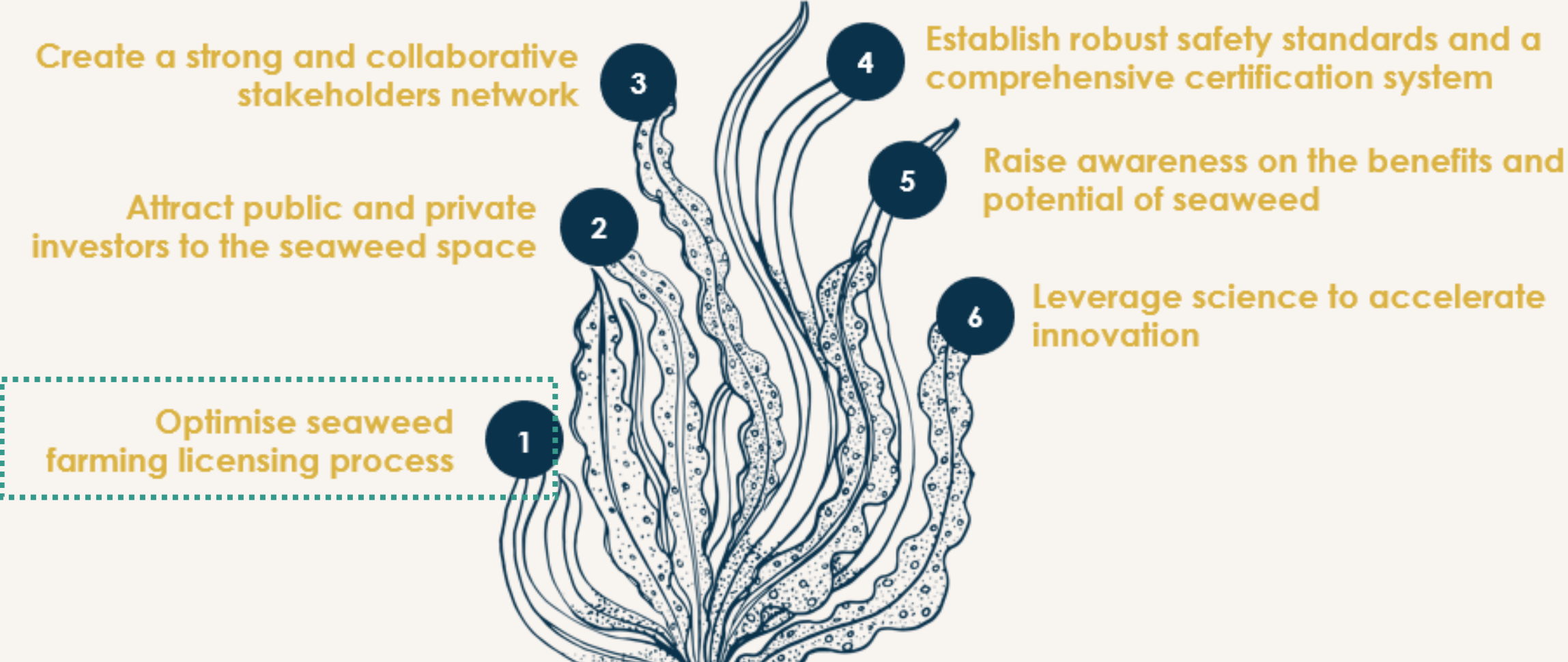


Establish robust safety standards and a comprehensive certification system

Raise awareness on the benefits and potential of seaweed

Leverage science to accelerate innovation

Seaweed for Europe is actively working on supporting the industry



Licensing toolkit at a glance

Seaweed for Europe's Licensing Toolkit

Our Licensing Toolkit is a central information hub that equips you as a future seaweed farmer in Europe with substantial licensing insights to facilitate the kickoff of your farm. This toolkit is meant as a supporting resource for future seaweed farmers and the contents of this toolkit do not constitute legal advice and are provided for general information purposes only. Whilst we endeavour to ensure that the information and contents of the site are correct, no warranty, express or implied is given as to its accuracy and we do not accept any liability for error or omission.

Content of the toolkit




The image shows a map of Europe with a dark blue callout box over Norway. The callout box contains the following text:

- Norway**
- Avg. duration:** highly variable (6 months to 2 years)
- Validity:** no limit
- Legal cost:** NOK 24,000, plus deposit
- Authority in charge:** Local municipality

Licensing toolkit at a glance – Norway deep dive

Process 		
Process Phase	Duration	Overview of tasks (expand phase for details)
Preparation	2-4 months	<p>Project definition including location, target size, type of equipment and techniques, potential impacts, etc.</p> <p>Pre-engagement with stakeholders is not compulsory but highly recommended</p> <p>Documentation preparation to submit your application</p> 
Public consultation & licence draft	3-6 months	<p>Application validation by the county and relevant ministries</p> <p>Advertisement and public consultation within the local municipality</p> <p>Governmental validation during which several governmental authorities validate your application</p> <p>Remediation / address feedback by the respective governmental agencies</p> <p>Licence draft including conditions by the respective authority</p> 
Installation		<p>Licence granted by the respective municipality</p> <p>Pre-installation during which you need to pay a deposit</p> <p>Installation of your farm within the parameters of your granted licence</p> 

Licensing toolkit at a glance – Norway deep dive

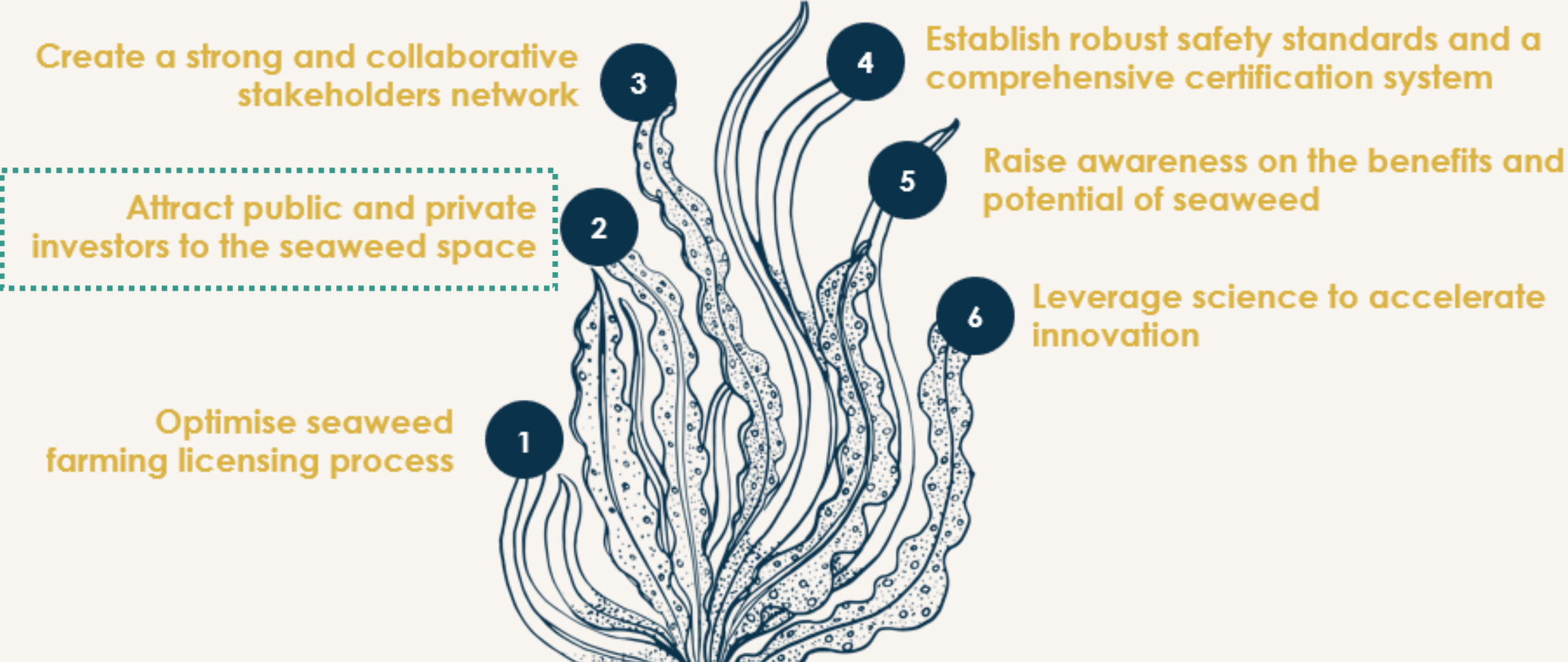
Preparation	2-4 months	<p>Project definition including location, target size, type of equipment and techniques, potential impacts, etc.</p> <p>Pre-engagement with stakeholders is not compulsory but highly recommended</p> <p>Documentation preparation to submit your application</p>	
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Process phase	Duration	Key tasks	Challenges
Project definition	2-6 weeks	<ul style="list-style-type: none"> • Understand the current land use plan of the envisioned site of your seaweed farm. • Define the project including location, target size, type of equipment and techniques to be used and create a conceptual farm sketch. • Assess the farm’s expected impacts on the environment, natural resources, and social impact. 	<ul style="list-style-type: none"> • If the land use plan does not designate the current area of your envisioned seaweed farm as an aquaculture area, you will need to apply for a dispensation of the land-use plan. To do so, contact your local municipality. • Consider using the Directorate of Fisheries’ interactive map, which provides an overview of marine activities in Norway to find an appropriate farm location.
Pre-engagement with stakeholders	2-6 weeks	<ul style="list-style-type: none"> • Pre-engagement with local stakeholders is not mandatory, but highly encouraged since a local objection can block your licence application. 	<ul style="list-style-type: none"> • Plan to reach out to local interest groups, like fish farmers, fishers, boating- and homeowners associations. • Engage your local authorities early on to get clarity on the parties that will be involved in the review of your licence application. • The application must be in line with the requirements imposed by local authorities. Since the application form is not seaweed specific, you will need to leave out sections that do not apply to seaweed farmers, and instead describe your appropriate, seaweed specific answers to the questions in the application’s blank

Licensing toolkit at a glance – Norway deep dive

Process >			
Key resources v			
Preparation	Public consultation & licence draft	Installation	General marine policies and regional guides
<p>Map of marine activities</p> <p>Aquaculture permit application form</p> <p>Guidance on the Aquaculture application form</p> <p>Seaweed and Algae cultivation overview including relevant forms</p>			<p>Regulations on permits for aquaculture of species other than salmon, trout and rainbow trout (Forskrift om tillatelse til akvakultur av andre arter enn laks, ørret og regnbueørret)</p>

Seaweed for Europe is actively working on supporting the industry



We just published an investor memo to help raise awareness about investment in seaweed



Table of contents

- I. A strong momentum for the European seaweed industry
- II. A solid and diversified pipeline of seaweed start-ups and innovative SMEs in Europe
- III. A growing number of investors betting on the European seaweed industry
- IV. An increasingly attractive business environment to support the seaweed innovative ecosystem
- V. Call to action



223 European innovative start-ups and SMEs analysed



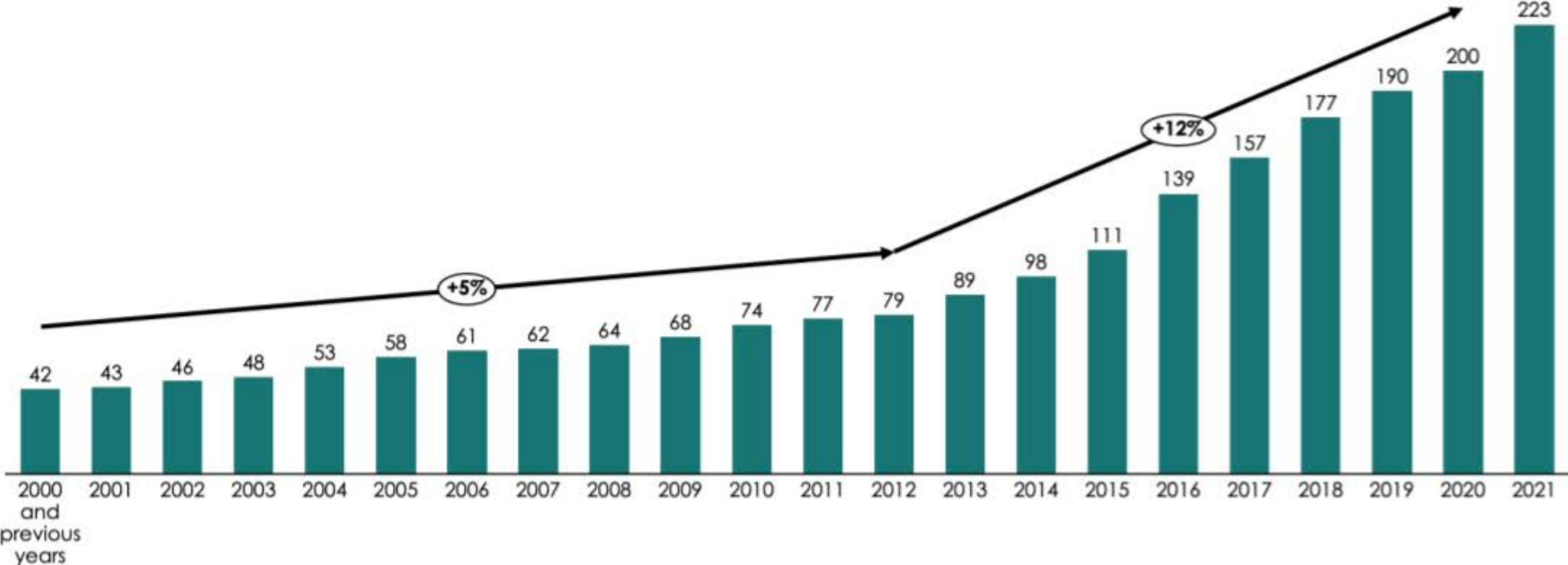
92 investors totalling 133 transactions over 11 years reviewed

seen an exponential growth in both number and amounts of investments.

- Out of the sample of 85 investors identified, the overall amounts invested have been multiplied by 14 between 2010 and 2020, growing from less than €300k yearly in 2010 to more than €13.2m in 2020. Similarly, the number of investments has grown by 31% on a yearly basis, from 1 to 15 transactions per year. This exponential growth does not even consider more conventional bank
- The growth in investments has also opened the door to an evolution of transactions from being driven exclusively by VC capital funding in 2010 to the emergence of private equity and debt funding in 2014 growing steadily over the years. The appearance of debt and late-stage capital financing shows that the industry is already showcasing some strong business models capable to sustain long term debt and highly leveraged capital structures.

The number of seaweed innovative start-ups and SMEs has almost tripled in Europe in 10 years

Pipeline breakdown by companies' year of creation¹
(accumulated number of companies, within the 223 established companies and start-ups)



Note: Within the 223 established companies and start-ups in Europe screened by the Seaweed for Europe team. Data sourced directly from companies' website when available, or from their LinkedIn and/ or Crunchbase profile. Founding date information was not available for 23 companies.

Most of seaweed companies are concentrated in a few European countries

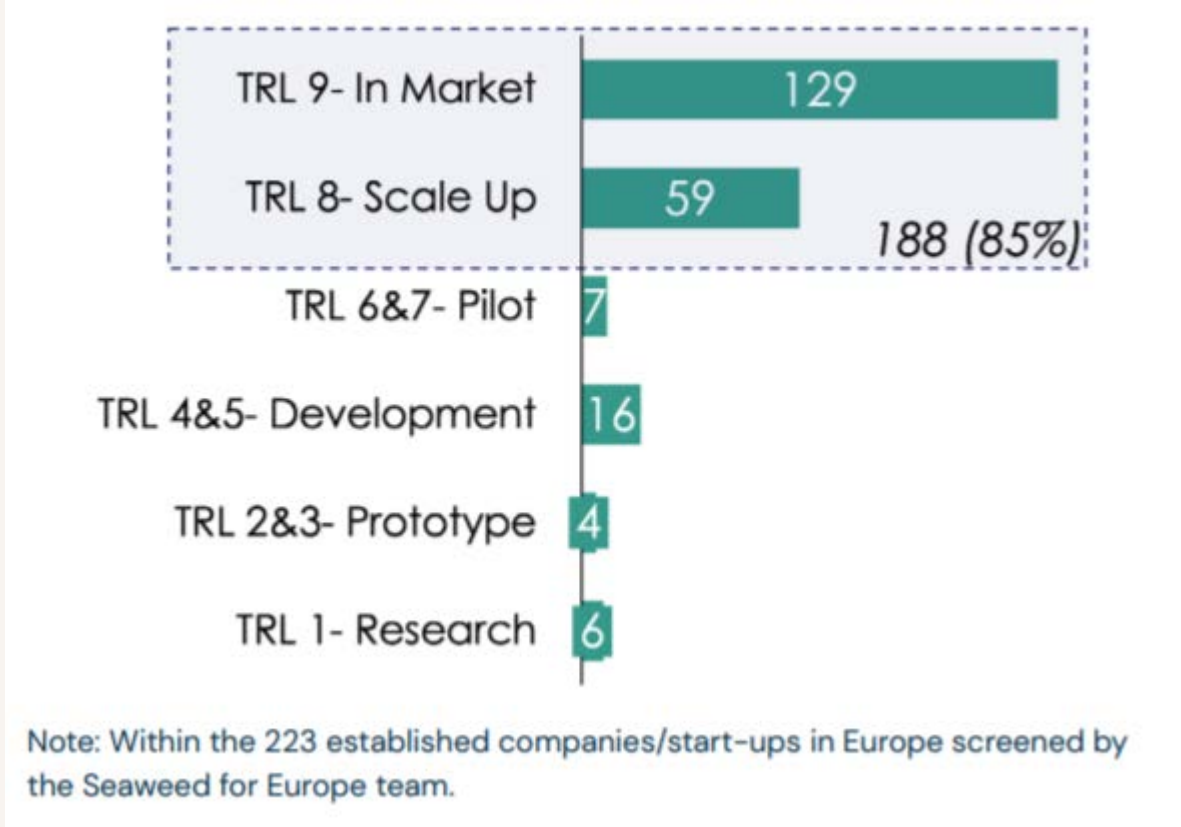
Pipeline breakdown by geographic region
(within the 223 established companies and start-ups)



- 77% of European-based companies reviewed are in **6 countries**
- 65% of European-based companies reviewed are in countries surrounding the **North Sea**

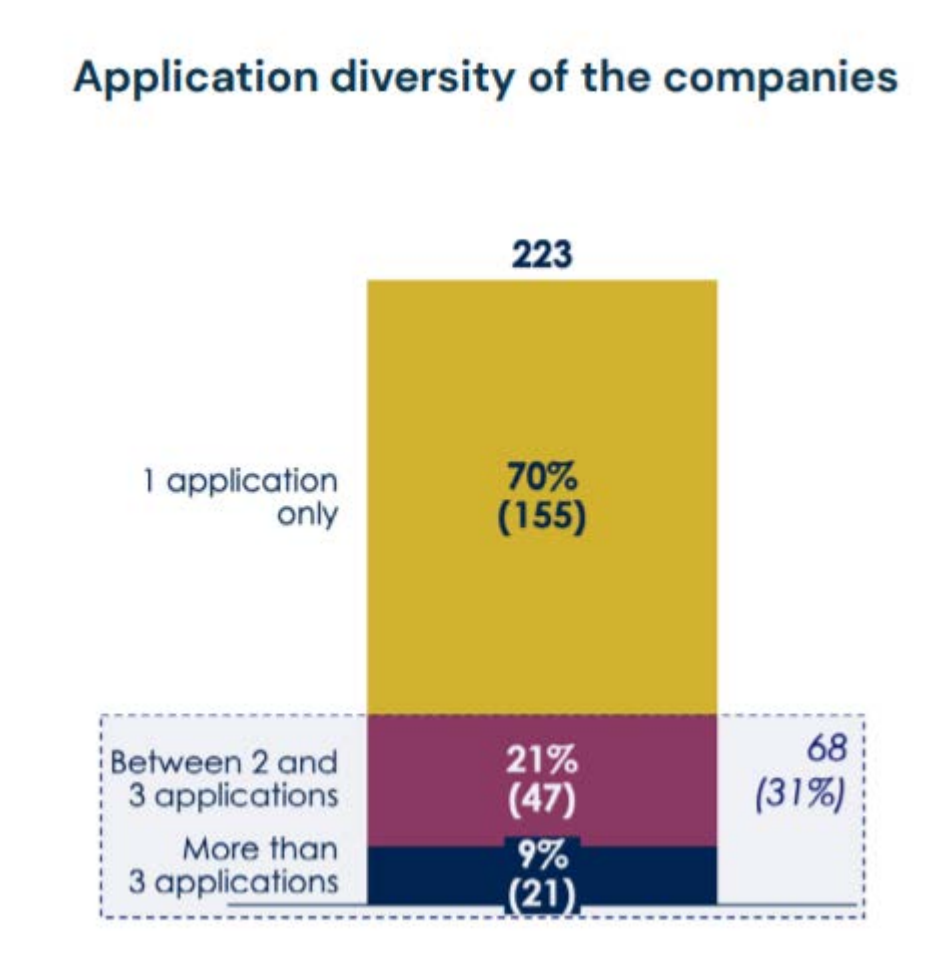
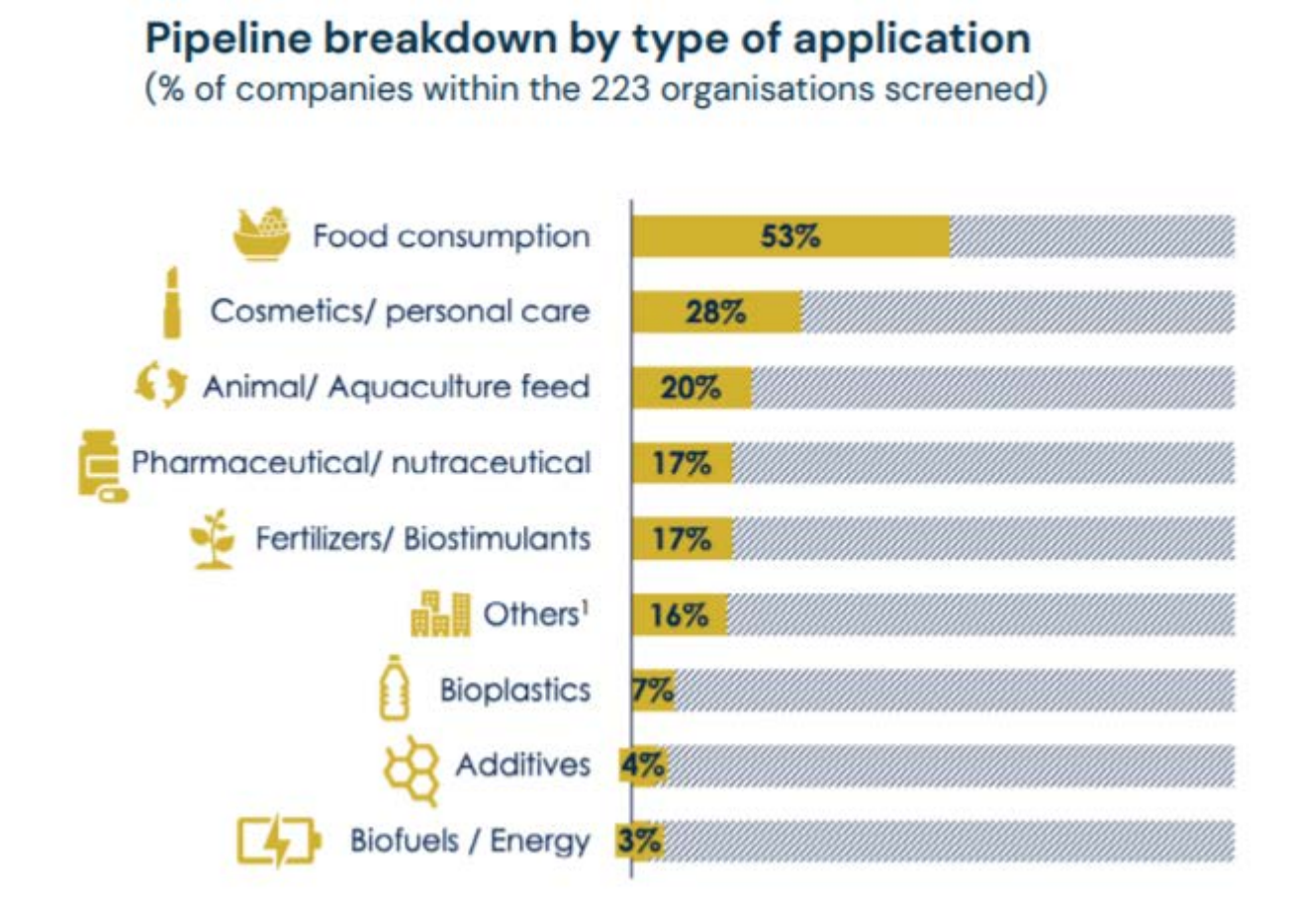
The European pipeline is already out of the lab stage

Pipeline breakdown by TRL (Technology Readiness Level)
(within the 223 established companies and start-ups)



- 85% of companies reviewed have an advanced TRL (>8)

We observe a growing diversity of applications

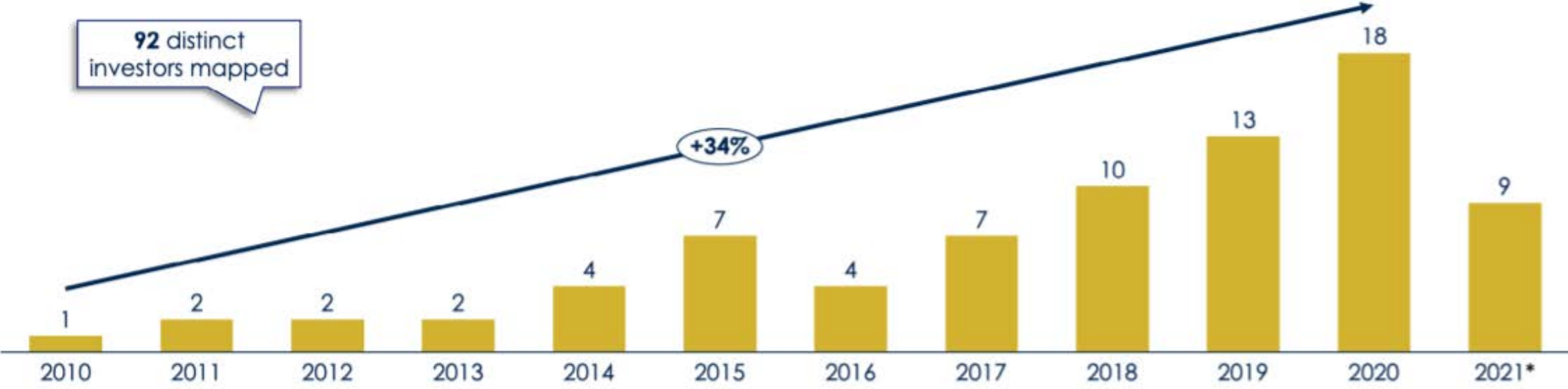


Number of investments in the European industry are on the rise

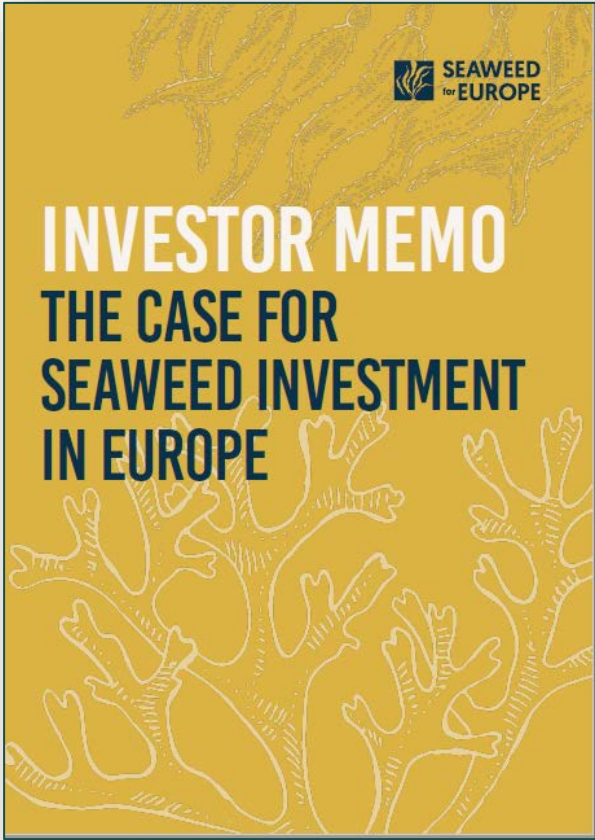
Number of deals in European seaweed companies

((in '000 EUR, within the 92 deals mapped))

92 distinct investors mapped



Other analysis you can expect to find in our upcoming investor memo!



...le and booming European seaweed industry

(2) an increasingly strong and wealthy customer base

(3) a thriving R&D environment opening new markets to seaweed production every year

(4) a political momentum with increasing policy makers' interest in seaweed

(5) an already existing and increasingly strong investor appetite.

Understanding the above, non-European investors have already taken steps to position themselves on the market and contribute to an important part of the capital raised by the industry every year.

The European market for seaweed in 2030 has the potential to drive an industry worth up to €9.3 billion.

Under the right conditions, European producers could capture around one-third of this market (€2.7 billion), generating 85,000 jobs. In addition, seaweed could mitigate up to 5.4 million tonnes of CO2 emissions annually, remove thousands of tonnes of nitrogen and phosphorus each year from eutrophied European coastal waters, contribute to preserving biodiversity, and help protect European coasts from erosion.

...e than tripled between 2000... of production with a value... 018. Most market forecasts... next 5 to 10 years to come.



- Value chain mapping
- Vertical integration analysis
- Profile of investors in the seaweed space
- Business environment (political, civil society, off-takers, etc.)
- Etc.

Visit our
website!



THANK YOU!

Contact: seaweedeurope@systemiq.earth



SEAWEED
for **EUROPE**

